

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the **2020** calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization WOMEN FOR WOMEN INTERNATIONAL		D Employer identification number 52-1838756
	Doing business as		E Telephone number (202) 737-7705
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	G Gross receipts \$ 22,890,658.
	2000 M STREET, NW	200	H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
	City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20036		H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No
F Name and address of principal officer: Laurie Adams SAME AS C ABOVE			If "No," attach a list. See instructions
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: ▶ WWW.WOMENFORWOMEN.ORG			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶			L Year of formation: 1993 M State of legal domicile: DC

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: PROVIDE TRAINING FOR WOMEN TO GENERATE INCOME, IMPROVE HEALTH, AND INFLUENCE DECISIONS.
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.
	3 Number of voting members of the governing body (Part VI, line 1a) 3 22
	4 Number of independent voting members of the governing body (Part VI, line 1b) 4 22
	5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 65
	6 Total number of volunteers (estimate if necessary) 6 33
	7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0.
b Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0.	
Revenue	8 Contributions and grants (Part VIII, line 1h) 21,020,463. 19,875,799.
	9 Program service revenue (Part VIII, line 2g) 0. 0.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 234,624. 120,966.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 440,652. 519,838.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 21,695,739. 20,516,603.
	Expenses
14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 0.	
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 10,171,229. 9,683,825.	
16a Professional fundraising fees (Part IX, column (A), line 11e) 343,467. 280,941.	
b Total fundraising expenses (Part IX, column (D), line 25) ▶ 3,567,501.	
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 9,701,425. 9,069,200.	
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 22,532,777. 21,037,144.	
19 Revenue less expenses. Subtract line 18 from line 12 -837,038. -520,541.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16) 19,264,486. 21,598,097.
	21 Total liabilities (Part X, line 26) 2,508,384. 5,045,710.
	22 Net assets or fund balances. Subtract line 21 from line 20 16,756,102. 16,552,387.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	Laurie Adams, Chief Executive Officer Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name AARON M. FOX	Preparer's signature 	Date 11/02/21	Check if self-employed <input type="checkbox"/>	PTIN P01365820
	Firm's name ▶ MARCUM LLP	Firm's EIN ▶ 11-1986323	Phone no. (202) 227-4000		
Firm's address ▶ 1899 L STREET, NW, SUITE 850 WASHINGTON, DC 20036					

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: IN COUNTRIES AFFECTED BY CONFLICT AND WAR, WOMEN FOR WOMEN INTERNATIONAL (WOMEN FOR WOMEN) SUPPORTS THE MOST MARGINALIZED WOMEN TO EARN AND SAVE MONEY, IMPROVE HEALTH AND WELL-BEING, INFLUENCE DECISIONS IN THEIR HOME AND COMMUNITY, AND CONNECT TO NETWORKS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 15,266,750. including grants of \$ 2,003,178.) (Revenue \$) TRAINING AND RELATED PROGRAMS - OUR CORE WORK IS CENTERED ON OUR HOLISTIC, RIGHTS-BASED PROGRAM TO ADDRESS THE NEEDS OF MARGINALIZED WOMEN IN CONFLICT-AFFECTED COUNTRIES AROUND THE WORLD. OUR YEAR-LONG BUNDLED INVESTMENT IN WOMEN INCLUDES INFORMATIONAL TRAINING; SKILL-BUILDING IN NUMERACY, BUSINESS SKILLS AND A CHOSEN VOCATIONAL SKILL; RESOURCE PROVISION IN THE FORM OF A MONTHLY CASH STIPEND, ASSET TRANSFERS FOR VOCATIONAL ACTIVITIES, SAVINGS CHANNEL PROVISION, AND REFERRALS TO HEALTH AND LEGAL SERVICES; AND CONNECTIONS TO LOCAL WOMEN'S NETWORKS AND GLOBAL SUPPORTERS AS WELL AS CONNECTIONS TO OTHER WOMEN, BY CREATING A SAFE AND COMFORTABLE SPACE WHERE WOMEN, LEARN, SHARE AND SUPPORT ONE ANOTHER TO INITIATE CHANGE IN THEIR LIVES.

4b (Code:) (Expenses \$ 802,409. including grants of \$) (Revenue \$) MEDIA, COMMUNICATIONS AND OUTREACH - THE MEDIA, COMMUNICATIONS, AND OUTREACH PROGRAM CULTIVATES RELATIONSHIPS WITH ALLIED ORGANIZATIONS, PARTNERS, AND MEDIA OUTLETS TO RAISE AWARENESS ABOUT THE CRITICAL DEVELOPMENT NEEDS OF MARGINALIZED WOMEN SURVIVORS OF WAR AND CONFLICT AND TO BRING ATTENTION TO THEIR RESILIENCE AND THE IMPORTANT PROGRESS AND IMPACT OF OUR TRAINING PROGRAMS. THE PROGRAM EMPLOYS OUTREACH STRATEGIES TO INCREASE AWARENESS AND EDUCATE AUDIENCES ABOUT KEY ISSUES INCLUDING THE CRITICAL ROLE SOCIAL EMPOWERMENT PLAYS IN ADVANCING WOMEN'S ECONOMIC AND POLITICAL EMPOWERMENT AROUND THE GLOBE. THE PROGRAM'S PUBLIC EDUCATION AND OUTREACH EFFORTS SEEK TO BUILD SUPPORT AND AWARENESS FOR THE WORK THROUGH A VARIETY OF STRATEGIC ACTIVITIES INCLUDING: SUPPORTING EXECUTIVE COMMUNICATIONS, INITIATING ENGAGEMENT

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 16,069,159.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and financial reporting.

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Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question number, Yes, No. Rows 22-38 covering various organizational requirements.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [X]

Table with 3 columns: Question number, Yes, No. Rows 1a, 1b, 1c regarding Form 1096 and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee counts, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (22); 1b Enter the number of voting members included on line 1a, above, who are independent (22); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (X); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? (X); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (X); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (X); 6 Did the organization have members or stockholders? (X); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (X); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (X); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? (X); b Each committee with authority to act on behalf of the governing body? (X); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (X); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? (X); 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (X); 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (X); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (X); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (X); 13 Did the organization have a written whistleblower policy? (X); 14 Did the organization have a written document retention and destruction policy? (X); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official (X); b Other officers or key employees of the organization (X); If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (X); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? (X).

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, AZ, CA, CO, CT, FL, GA, HI, IL, KS
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records RUSSELL NUZUM - (202) 737-7705 2000 M STREET, NW, NO. 200, WASHINGTON, DC 20036

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LAURIE ADAMS CHIEF EXECUTIVE OFFICER	40.00			X			256,797.	0.	13,991.	
(2) MICHELLE GUILLERMIN CHIEF ADMINISTRATIVE OFFICER	40.00			X			234,615.	0.	19,203.	
(3) MARIE CLARKE VICE PRESIDENT, GLOBAL PROGRAMS	40.00				X		179,127.	0.	23,884.	
(4) MARY O'CONNOR VP MD&C - UNTIL 10/2020	40.00				X		164,124.	0.	20,433.	
(5) DEBRA BOWERS DEPUTY VP OF GLOBAL PROGRAMS	40.00				X		158,751.	0.	17,701.	
(6) ANNA MECAGNI SR. DIR., PROGRAM STRATEGY & DESIGN	40.00					X	135,156.	0.	20,438.	
(7) CLAUDE DIWOUTA DIR., GLOBAL HR AND ORG. DEVELOPMENT	40.00					X	133,034.	0.	21,406.	
(8) JANET COFFEY DIRECTOR, FIELD OPERATIONS	40.00					X	137,010.	0.	16,645.	
(9) JOHN ANNER DIR., BUSINESS DEV. & STRAT. P'SHIP.	40.00					X	129,538.	0.	16,598.	
(10) RUSSELL NUZUM IV SR. DIRECTOR, FINANCE	40.00					X	124,074.	0.	6,973.	
(11) JAN ROCK ZUBROW CHAIR OF THE BOARD	1.00	X		X			0.	0.	0.	
(12) TONY GAMBINO VICE CHAIR OF THE BOARD	1.00	X		X			0.	0.	0.	
(13) DEBORAH L. HARMON CO-SECRETARY OF THE BOARD	1.00	X		X			0.	0.	0.	
(14) DELANEY STEELE CO-SECRETARY OF THE BOARD	1.00	X		X			0.	0.	0.	
(15) ANN MARIE ETERGINO CHAIR OF AUDIT COMMITTEE	1.00	X		X			0.	0.	0.	
(16) DANUTA E. LOCKETT CO-CHAIR, GOVERNANCE COMMITTEE	1.00	X		X			0.	0.	0.	
(17) LEIGH COMAS TREASURER & CHAIR OF FIN. COMMITTEE	1.00	X		X			0.	0.	0.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) MARTIN THOMAS BOARD MEMBER, UK TRUSTEE CHAIR	1.00	X		X				0.	0.	0.
(19) ALEX DUNCAN BOARD MEMBER, UK TRUSTEE	1.00	X		X				0.	0.	0.
(20) DEBORAH A. DAVID BOARD MEMBER	1.00	X		X				0.	0.	0.
(21) EMMA GREDE BOARD MEMBER	1.00	X		X				0.	0.	0.
(22) GEORGE BIDDLE BOARD MEMBER	1.00	X		X				0.	0.	0.
(23) PREETI MALKANI BOARD MEMBER	1.00	X		X				0.	0.	0.
(24) FARIA ABEDIN BOARD MEMBER	1.00	X						0.	0.	0.
(25) DALE G. BERGER BOARD MEMBER	1.00	X						0.	0.	0.
(26) MARNE LEVINE BOARD MEMBER	1.00	X						0.	0.	0.
1b Subtotal								1,652,226.	0.	177,272.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								1,652,226.	0.	177,272.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **17**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MAL WARWICK ASSOCIATES, INC., 2550 NINTH STREET, SUITE 103, BERKELEY, CA 94710	MARKETING, CREATIVE CONSULTING SERVICES	1,634,727.
NORTH PEAK SOLUTIONS, LLC 2766 BORDEAUX AVENUE, LA JOLLA, CA 92037	SUPPORT FOR SALESFORCE IMPLEMENT	246,700.
JACKSON RIVER, LLC PO BOX 931604, ATLANTA, GA 31193	SPRINGBOARD PLATFORM FEE AND SUPPORT	166,945.
SALESFORCE.ORG DEPARTMENT #34293, SAN FRANCISCO, CA 94139	SALESFORECE SOFTWARE AND SUPPORT	127,834.
BUILD CONSULTING LLC PO BOX 223444, CHANTILLY, VA 20153	IT CONSULTING	118,761.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **6**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a 14,686.			
	b	Membership dues	1b			
	c	Fundraising events	1c			
	d	Related organizations	1d 3,320,319.			
	e	Government grants (contributions)	1e 681,725.			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f 15859069.			
	g	Noncash contributions included in lines 1a-1f	1g \$ 387,543.			
	h Total. Add lines 1a-1f			19875799.		
Program Service Revenue			Business Code			
	2 a					
	b					
	c					
	d					
	e					
	f All other program service revenue					
g Total. Add lines 2a-2f						
Other Revenue	3		Investment income (including dividends, interest, and other similar amounts)	122,964.		122,964.
	4		Income from investment of tax-exempt bond proceeds			
	5		Royalties			
	6 a	(i) Real				
		(ii) Personal				
	6 b		Gross rents			
	6 c		Less: rental expenses			
	6 d		Rental income or (loss)			
	6 e		Net rental income or (loss)			
	7 a	(i) Securities				
		(ii) Other				
	7 b		Gross amount from sales of assets other than inventory	2372057.		
7 c		Less: cost or other basis and sales expenses	2374055.			
7 d		Gain or (loss)	-1,998.			
7 e		Net gain or (loss)	-1,998.		-1,998.	
8 a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18				
8 b		Less: direct expenses				
8 c		Net income or (loss) from fundraising events				
9 a		Gross income from gaming activities. See Part IV, line 19				
9 b		Less: direct expenses				
9 c		Net income or (loss) from gaming activities				
10 a		Gross sales of inventory, less returns and allowances				
10 b		Less: cost of goods sold				
10 c		Net income or (loss) from sales of inventory				
Miscellaneous Revenue	11 a		SUBLEASE INCOME	900099 449,963.		449,963.
	11 b		OTHER SALES	900099 94,352.		94,352.
	11 c		MISCELLANEOUS	900099 11,348.		11,348.
	11 d		All other revenue	900099 -35,825.		-35,825.
	11 e		Total. Add lines 11a-11d	519,838.		
12 Total revenue. See instructions			20516603.	0.	0.	640,804.

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	2,003,178.	2,003,178.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,088,626.	532,312.	332,985.	223,329.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	7,004,738.	5,948,298.	369,761.	686,679.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	230,479.	185,287.	16,507.	28,685.
9 Other employee benefits	895,791.	730,143.	73,132.	92,516.
10 Payroll taxes	464,191.	347,137.	52,394.	64,660.
11 Fees for services (nonemployees):				
a Management				
b Legal	36,221.	35,743.	478.	
c Accounting	60,609.	52,214.	8,395.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17	280,941.			280,941.
f Investment management fees	20,040.		20,040.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)	752,790.	456,741.	160,463.	135,586.
12 Advertising and promotion	134,912.	40,259.		94,653.
13 Office expenses	1,012,124.	719,353.	68,875.	223,896.
14 Information technology	647,639.	485,703.	126,528.	35,408.
15 Royalties				
16 Occupancy	1,027,734.	788,023.	92,154.	147,557.
17 Travel	511,838.	488,929.	5,766.	17,143.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	27,986.	27,257.	103.	626.
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	657,159.	528,246.	49,559.	79,354.
23 Insurance	202,400.	147,720.	21,172.	33,508.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a TRAINING FEES	2,065,802.	2,054,058.		11,744.
b PRINTING & DEVELOPMENT	1,902,598.	495,713.	2,172.	1,404,713.
c OTHER EXPENSES	9,348.	2,845.		6,503.
d _____				
e All other expenses _____				
25 Total functional expenses. Add lines 1 through 24e	21,037,144.	16,069,159.	1,400,484.	3,567,501.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)



Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash - non-interest-bearing	3,275,432.	1	4,847,120.
	2 Savings and temporary cash investments	2,292,950.	2	2,729,788.
	3 Pledges and grants receivable, net	2,970,507.	3	2,479,968.
	4 Accounts receivable, net	86,064.	4	6,359.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	14,257.	8	10,244.
	9 Prepaid expenses and deferred charges	713,370.	9	372,213.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 7,966,067.		
	b Less: accumulated depreciation	10b 5,397,850.		
	11 Investments - publicly traded securities	2,544,958.	10c	2,568,217.
	12 Investments - other securities. See Part IV, line 11	5,888,299.	11	6,346,843.
	13 Investments - program-related. See Part IV, line 11	250,845.	12	0.
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11		14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	1,227,804.	15	2,237,345.	
	19,264,486.	16	21,598,097.	
Liabilities	17 Accounts payable and accrued expenses	1,440,353.	17	3,232,853.
	18 Grants payable		18	
	19 Deferred revenue	28,953.	19	123,710.
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties	0.	24	899,892.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	1,039,078.	25	789,255.
	26 Total liabilities. Add lines 17 through 25	2,508,384.	26	5,045,710.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	11,682,077.	27	13,865,209.
	28 Net assets with donor restrictions	5,074,025.	28	2,687,178.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	16,756,102.	32	16,552,387.
	33 Total liabilities and net assets/fund balances	19,264,486.	33	21,598,097.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	20,516,603.
2	Total expenses (must equal Part IX, column (A), line 25)	2	21,037,144.
3	Revenue less expenses. Subtract line 2 from line 1	3	-520,541.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	16,756,102.
5	Net unrealized gains (losses) on investments	5	316,826.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	16,552,387.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1 Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2020)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	17860272.	20952985.	23953218.	21020463.	19875799.	103662737
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	17860272.	20952985.	23953218.	21020463.	19875799.	103662737
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						18462219.
6 Public support. Subtract line 5 from line 4.						85200518.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	17860272.	20952985.	23953218.	21020463.	19875799.	103662737
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	288,858.	572,611.	606,914.	634,845.	572,927.	2676155.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	40,364.	96,186.	80,048.	81,295.	105,700.	403,593.
11 Total support. Add lines 7 through 10						106742485
12 Gross receipts from related activities, etc. (see instructions)					12	321,444.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	79.82 %
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	78.51 %
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described in line 11a above?		
c A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.**
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

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Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

MISCELLANEOUS

2016 AMOUNT: \$ 24,656.

2017 AMOUNT: \$ 18,550.

2018 AMOUNT: \$ 5,147.

2019 AMOUNT: \$ 8,784.

2020 AMOUNT: \$ 11,348.

OTHER SALES

2016 AMOUNT: \$ 15,708.

2017 AMOUNT: \$ 77,636.

2018 AMOUNT: \$ 74,901.

2019 AMOUNT: \$ 72,511.

2020 AMOUNT: \$ 94,352.

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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

WOMEN FOR WOMEN INTERNATIONAL

Employer identification number

52-1838756

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ <u>3,117,830.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	<hr/> <hr/> <hr/>	\$ <u>663,500.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	<hr/> <hr/> <hr/>	\$ <u>524,791.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	<hr/> <hr/> <hr/>	\$ <u>444,992.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)



Name of organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____
		\$ _____	_____

COPY

Name of organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization WOMEN FOR WOMEN INTERNATIONAL Employer identification number 52-1838756

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple sections: 1. Purpose(s) of conservation easements (checkboxes for land, habitat, open space, historic area, structure). 2. Conservation contribution details (2a-2d table). 3-7. Monitoring and enforcement details. 8-9. Reporting requirements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with sections 1a-1b and 2. 1a: Reporting on revenue and assets for public service. 1b: Reporting on revenue and assets for public service. 2: Reporting on revenue and assets for financial gain.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2020

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	60,750.	60,750.	60,750.	60,750.	60,750.
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	60,750.	60,750.	60,750.	60,750.	60,750.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 0.0000 %
 - b Permanent endowment 100 %
 - c Term endowment 0.0000 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|--------------------------|-------------------------------------|
| (i) Unrelated organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| (ii) Related organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		9,429.		9,429.
b Buildings		1,256,521.	379,471.	877,050.
c Leasehold improvements		1,368,991.	996,106.	372,885.
d Equipment		1,967,523.	1,556,096.	411,427.
e Other		3,363,603.	2,466,177.	897,426.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				2,568,217.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) OTHER CURRENT ASSETS	1,013.
(2) INTERCOMPANY RECEIVABLE	1,937,766.
(3) DEPOSITS	80,696.
(4) EMPLOYEE ADVANCES	8,623.
(5) ACCRUED INTEREST RECEIVABLE	2,466.
(6) SUBLEASE RENT RECEIVABLE	206,781.
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	2,237,345.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED RENT AND LEASE INCENTIVES	783,702.
(3) OTHER CURRENT LIABILITIES	5,553.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	789,255.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	20,940,198.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	316,826.
b	Donated services and use of facilities	2b	106,769.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	423,595.
3	Subtract line 2e from line 1	3	20,516,603.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	20,516,603.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	21,143,913.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	106,769.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	106,769.
3	Subtract line 2e from line 1	3	21,037,144.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	21,037,144.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE MARY ZIENTS PROFESSIONAL DEVELOPMENT FUND WAS ESTABLISHED TO BE HELD IN PERPETUITY. ONLY THE INTEREST EARNED ON THE FUND MAY BE SPENT.

PART X, LINE 2:

WOMEN FOR WOMEN EVALUATED ITS UNCERTAINTY IN INCOME TAXES FOR THE YEAR ENDED DECEMBER 31, 2020, AND DETERMINED THAT THERE WERE NO MATTERS THAT WOULD REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS OR THAT MAY HAVE ANY EFFECT ON ITS TAX-EXEMPT STATUS.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
SOUTH ASIA	1	82	PROGRAM SERVICES	EDUCATING WOMEN ABOUT CHALLENGES FACED IN REBUILDING THEIR LIVES IN THE AFTERMATH OF WAR.	1,743,269.
SOUTH ASIA	0	0	GRANTMAKING		350,549.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTMAKING		177,759.
MIDDLE EAST AND NORTH AFRICA	1	17	PROGRAM SERVICES	EDUCATING WOMEN ABOUT CHALLENGES FACED IN REBUILDING THEIR LIVES IN THE AFTERMATH OF WAR.	579,527.
MIDDLE EAST AND NORTH AFRICA	0	0	GRANTMAKING		183,410.
SUB-SAHARAN AFRICA	5	159	PROGRAM SERVICES	EDUCATING WOMEN ABOUT CHALLENGES FACED IN REBUILDING THEIR LIVES IN THE AFTERMATH OF WAR.	5,086,961.
SUB-SAHARAN AFRICA	0	0	GRANTMAKING		1,291,460.
3 a Subtotal	7	258			9,412,935.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	7	258			9,412,935.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	INTEGRATED SOCIAL AND ECONOMIC EMPOWERMENT FOR MARGINALIZED WOMEN IN KOSOVO	133,509.	WIRE	0.		
		SUB-SAHARAN AFRICA	TO RESEARCH IMPACT OF IN-DEPTH MEN'S ENGAGEMENT ON WOMEN AND MEN IN WFWI	87,907.	WIRE	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN KAYONZA AND	52,319.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "RESONANCE" GRANT ON ACCESS TO LAND FOR WOMEN IN THE DRC	45,479.	WIRE/CHECK	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORTING WOMEN AND ADOLESCENT GIRLS IN IDLIB, SYRIA, DURING COVID-19	45,000.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	TO STIMULATE CHANGE AMONG SOCIALLY EXCLUDED YOUNG WOMEN LIVING IN BOSNIA	44,250.	WIRE	0.		
		SUB-SAHARAN AFRICA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	33,822.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	31,683.	WIRE/CHECK	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter **23**

3 Enter total number of other organizations or entities **0**

SEE PART V FOR COLUMN (D) DESCRIPTIONS

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN NYARUGURU DISTRICT	31,226.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN MUSANZE, NYABIRU,	29,385.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN HUYE DISTRICT	27,838.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN MUSANZE	27,351.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN HUYE DISTRICT	26,568.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN NGORORERO DISTRICT	26,440.	WIRE/CHECK	0.		
		SOUTH ASIA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	25,000.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN BUGESERA KAYONZA	17,689.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO STRENGTHENING WOMEN'S LEADERSHIP BY AMPLIFYING THE VOICES OF MARGINALIZED WOMEN	15,838.	WIRE/CHECK	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	15,000.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	11,728.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN HUYE DISTRICT	11,666.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	11,252.	WIRE/CHECK	0.		
		SOUTH ASIA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	10,000.	WIRE/CHECK	0.		
		SUB-SAHARAN AFRICA	TO ENGAGE WOMEN AS AGENTS OF CHANGE AGAINST VAW AND POVERTY	5,758.	WIRE/CHECK	0.		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
DIRECT HUMANITARIAN AID	MIDDLE EAST AND NORTH AFRICA	1,153	138,410.	CASH PAYMENT	0.		
DIRECT HUMANITARIAN AID	SOUTH ASIA	2,504	300,549.	CASH PAYMENT	0.		
DIRECT HUMANITARIAN AID	SUB-SAHARAN AFRICA	6,556	786,681.	CASH PAYMENT & WIRE TRANSFER	0.		

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

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Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

WOMEN FOR WOMEN ENGAGES LOCAL ACCOUNTANTS TO AUDIT COUNTRY PROGRAMS ON AN ANNUAL BASIS AND UNDERGOES A GLOBAL AUDIT ANNUALLY WITH A US-BASED AUDIT FIRM. EXPENDITURES ARE MONITORED ON A MONTHLY BASIS AGAINST THE APPROVED BUDGET BY BOTH COUNTRY OFFICE STAFF AND HQ STAFF. SENIOR PROGRAM TEAM STAFF WORK WITH THE FINANCE TEAM TO MAKE SURE PROGRAM OBJECTIVES ARE MET AND THAT FINANCIAL RESOURCES ARE UTILIZED IN ACCORDANCE WITH DONOR REQUIREMENTS.

PART I, LINE 3:

WOMEN FOR WOMEN REPORTED THE EXPENDITURES BASED ON THE ACCOUNTING METHOD USED IN ITS AUDITED FINANCIAL STATEMENTS WHICH IS ON AN ACCRUAL BASIS.

PART II, COLUMN (D):

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO RESEARCH IMPACT OF IN-DEPTH MEN'S ENGAGEMENT ON WOMEN AND MEN IN WFWI PROGRAMMING IN RWANDA

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN KAYONZA AND NYARUGURU DISTRICTS

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY" IN MUSANZE, NYABIRU, AND NGORORERO DISTRICTS

REGION: SUB-SAHARAN AFRICA

COPY

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

(D) PURPOSE OF GRANT: TO SUPPORT "TWICECEKA- LET'S SPEAK OUT ACTIVITY"
IN BUGESERA KAYONZA AND NYARUGURU DISTRICTS

REGION: SUB-SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO STRENGTHENING WOMEN'S LEADERSHIP BY AMPLIFYING
THE VOICES OF MARGINALIZED WOMEN AT THE NATIONAL LEVEL IN NIGERIA

PART III, COL (C):

THE NUMBER OF WOMEN RECEIVING TRAINING STIPENDS IS TRACKED IN A DATABASE
MAINTAINED BY WOMEN FOR WOMEN. THIS DATABASE OF ENROLLED WOMEN IS THE
SOURCE FOR THE MONTHLY TRAINING STIPEND DISTRIBUTION LIST PROVIDED TO THE
COUNTRY OFFICES.

COPY

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		(event type)	(event type)	(total number)	
Revenue	1	Gross receipts			
	2	Less: Contributions			
	3	Gross income (line 1 minus line 2)			
Direct Expenses	4	Cash prizes			
	5	Noncash prizes			
	6	Rent/facility costs			
	7	Food and beverages			
	8	Entertainment			
	9	Other direct expenses			
	10	Direct expense summary. Add lines 4 through 9 in column (d)			
	11	Net income summary. Subtract line 10 from line 3, column (d)			

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue			
Direct Expenses	2	Cash prizes			
	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
	7	Direct expense summary. Add lines 2 through 5 in column (d)			
	8	Net gaming income summary. Subtract line 7 from line 1, column (d)			

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

- 16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

Director/officer Employee Independent contractor

- 17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:

(I) NAME OF FUNDRAISER: MAL WARWICK ASSOCIATES

(I) ADDRESS OF FUNDRAISER: 2550 9TH STREET, SUITE 103, BERKELEY, CA 94710

PART I, LINE 2B, COLUMN (V):

DURING THE YEAR ENDED DECEMBER 31, 2020, MAL WARWICK ASSOCIATION WAS PAID

A TOTAL OF \$1,634,727. OF THIS AMOUNT, \$280,821 WAS RELATED TO PROFESSIONAL FUNDRAISING AND CONSULTING.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2020

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization: **WOMEN FOR WOMEN INTERNATIONAL**
 Employer identification number: **52-1838756**

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (such as maid, chauffeur, chef)		
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	
3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <input checked="" type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations <input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?	4a	X
b Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	X
c Participate in or receive payment from an equity-based compensation arrangement?	4c	X
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?	5a	X
b Any related organization?	5b	X
If "Yes" on line 5a or 5b, describe in Part III.		
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?	6a	X
b Any related organization?	6b	X
If "Yes" on line 6a or 6b, describe in Part III.		
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	X
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) LAURIE ADAMS CHIEF EXECUTIVE OFFICER	(i)	256,321.	200.	276.	12,707.	1,284.	270,788.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MICHELLE GUILLERMIN CHIEF ADMINISTRATIVE OFFICER	(i)	213,899.	20,200.	516.	11,703.	7,500.	253,818.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MARIE CLARKE VICE PRESIDENT, GLOBAL PROGRAMS	(i)	178,747.	200.	180.	8,913.	14,971.	203,011.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) MARY O'CONNOR VP MD&C - UNTIL 10/2020	(i)	163,802.	80.	242.	7,809.	12,624.	184,557.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) DEBRA BOWERS DEPUTY VP OF GLOBAL PROGRAMS	(i)	157,702.	870.	179.	7,863.	9,838.	176,452.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) ANNA MECAGNI SR. DIR., PROGRAM STRATEGY & DESIGN	(i)	134,854.	200.	102.	6,729.	13,709.	155,594.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) CLAUDE DIWOUTA DIR., GLOBAL HR AND ORG. DEVELOPMENT	(i)	132,183.	200.	651.	6,593.	14,813.	154,440.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) JANET COFFEY DIRECTOR, FIELD OPERATIONS	(i)	137,010.	0.	0.	6,826.	9,819.	153,655.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

MICHELLE GUILLERMIN, CHIEF ADMINISTRATIVE OFFICER, RECEIVED A BONUS BASED ON HER PERFORMANCE DURING THE YEAR ENDING DECEMBER 31, 2020.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **WOMEN FOR WOMEN INTERNATIONAL** Employer identification number **52-1838756**

Part I Types of Property	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	34	387,543.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ()				
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

COPY

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

WOMEN FOR WOMEN REPORTS THE NUMBER OF CONTRIBUTIONS IN PART I, COLUMN (B).

Multiple horizontal lines for supplemental information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization

WOMEN FOR WOMEN INTERNATIONAL

Employer identification number

52-1838756

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SUPPORT. BY UTILIZING SKILLS, KNOWLEDGE, AND RESOURCES, WOMEN ARE THEN
ABLE TO CREATE SUSTAINABLE CHANGE FOR THEMSELVES, THEIR FAMILIES, AND
COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THIS BUNDLED APPROACH SUPPORTS THE MOST MARGINALIZED WOMEN TO MAKE
PROGRESS IN FOUR KEY AREAS OF SOCIAL AND ECONOMIC EMPOWERMENT: EARN AND
SAVE; HEALTH AND WELLNESS; RIGHTS AND DECISION MAKING; SOCIAL NETWORKS
AND SAFETY NETS. WOMEN LEARN NUMERACY AND BASIC BUSINESS SKILLS THEY
CAN USE TO START SELF-MANAGED BUSINESSES. WE PROVIDE HANDS-ON
PROFESSIONAL AND VOCATIONAL TRAINING IN 1 OF 5 INCOME GENERATION
SECTORS: AGRICULTURE, LIVESTOCK, FOOD PROCESSING, TRADE AND SERVICES,
OR HANDICRAFTS AND MANUFACTURING. WOMEN LEARN HOW SAVING MONEY IS
ESSENTIAL TO ESCAPE THE CYCLE OF POVERTY AND DISCUSS DIFFERENT WAYS TO
SAVE, WHETHER IN SAVINGS GROUPS OR FORMALLY THROUGH BANKS OR CREDIT
UNIONS.

OUR PROGRAM PROVIDES EACH PARTICIPANT A TRAINING STIPEND OF \$10 PER
MONTH, WHICH CAN COVER TRAINING-RELATED EXPENSES, CONTRIBUTE TO
HOUSEHOLD NEEDS, SUCH AS EDUCATION FOR GIRLS, AND HELP WOMEN START TO
BUILD SAVINGS. WE ALSO ENCOURAGE WOMEN TO POOL THEIR KNOWLEDGE, SKILLS
AND RESOURCES AND PROVIDE THEM WITH INFORMATION ON ESTABLISHING GROUP
BUSINESSES AND COOPERATIVES, AND CONNECT WOMEN TO MICROCREDIT
PROVIDERS.

Name of the organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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BECAUSE ACCESS TO INFORMATION ABOUT HEALTH IS A PRIMARY STEP IN BUILDING CONFIDENCE AND INCREASING USE OF HEALTH SERVICES, WE PROVIDE INFORMATION ON THE PREVENTION, TREATMENT, AND MANAGEMENT OF KEY HEALTH CONCERNS, INCLUDING COMMUNICABLE DISEASES, NUTRITION, SEXUAL AND REPRODUCTIVE HEALTH, MENTAL HEALTH AND STRESS, HYGIENE, AND ENVIRONMENTAL HEALTH. WE WORK TO MAKE IT EASIER FOR OUR PARTICIPANTS TO ACCESS SUCH HEALTH SERVICES, PARTICULARLY IN REMOTE AREAS, THROUGH MAPPING PROVIDERS, CREATING PARTNERSHIPS WITH HEALTH CARE FACILITIES, PROVIDING REFERRALS AND NEGOTIATING LOWER RATES FOR CARE.

WOMEN LEARN ABOUT GENDER EQUALITY AND THEIR FUNDAMENTAL RIGHTS. THEY LEARN ABOUT ASSET MANAGEMENT AND HOUSEHOLD DECISION MAKING. OUR CURRICULUM DISCUSSES THE IMPORTANCE OF CIVIC PARTICIPATION AND VOTING, AS WELL AS TEACHING CRITICAL SKILLS SUCH AS NEGOTIATION AND CONFLICT MANAGEMENT. WOMEN LEARN WHAT THEY CAN DO AS INDIVIDUALS AND AS A GROUP TO EXERCISE THEIR OWN RIGHTS IN THEIR FAMILIES AND COMMUNITIES. THEY ARE ENCOURAGED TO EDUCATE OTHER WOMEN ABOUT WHAT THEY LEARN.

THE PROGRAM HELPS WOMEN LEARN HOW TO WORK TOGETHER TO ADVOCATE FOR AND MAKE TRANSFORMATIVE CHANGE IN THEIR HOMES AND COMMUNITIES. AS A WOMAN MOVES THROUGH THE PROGRAM IN CLASSES OF 25, SHE SHARES IDEAS, RESOURCES, AND INFORMATION. SHE FORMS CLOSE BONDS WITH OTHER WOMEN, BUILDING STRONG SUPPORT NETWORKS. IN COMMUNITIES AFFECTED BY CONFLICT, THESE NETWORKS ARE PARTICULARLY IMPORTANT AS THEY GIVE A WOMAN A PLACE TO GO FOR HELP AND SOMETIMES SURVIVAL. WOMEN USE THEIR NETWORKS TO SOLVE PROBLEMS AND OFTEN BUILD BUSINESSES TOGETHER.

BY ENGAGING WITH MEN AND COMMUNITY STRUCTURES, WE ADDRESS

Name of the organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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DISCRIMINATORY NORMS AND PRACTICES AND ENHANCE THE OPPORTUNITIES FOR WOMEN TO DETERMINE THE COURSE OF THEIR LIVES AND REACH THEIR FULL POTENTIAL. WE AIM TO SENSITIZE MEN TO ISSUES OF SEXUAL AND GENDER-BASED VIOLENCE, THE VALUE OF WOMEN'S WORK, REPRODUCTIVE HEALTH, GIRLS' EDUCATION, AND WOMEN'S PARTICIPATION IN COMMUNITY ACTIVITIES. IN EACH COUNTRY, MEN'S ENGAGEMENT ACTIVITIES AND TRAINING CONTENT ARE TAILORED TO THE CULTURAL AND RELIGIOUS CONTEXT. WE CONNECT GRADUATED WOMEN WITH ADVANCED TRAINING TO HELP THEM GROW AND SCALE PROMISING INDIVIDUAL AND GROUP BUSINESSES, PARTICULARLY IN MORE COMPLEX AND LUCRATIVE SECTORS. WE USE A GRASSROOTS COMMUNITY ADVOCACY APPROACH TO TRAIN WOMEN GRADUATES AS "CHANGE AGENTS" AND EQUIPPING THEM WITH THE SKILLS AND OPPORTUNITIES TO ADVOCATE FOR WOMEN'S RIGHTS, VIOLENCE PREVENTION AND ECONOMIC OPPORTUNITIES. OUR WORK SHOWS THAT EVEN THE MOST TRAUMATIZED WOMAN, WHEN SUPPORTED BY HER PEERS AND GIVEN THE RIGHT RESOURCES AND OPPORTUNITIES, CAN BUILD HER SELF-CONFIDENCE, GAIN FINANCIAL KNOWLEDGE TO MANAGE ENTREPRENEURIAL ACTIVITIES THAT YIELD BETTER PROFIT, CONTRIBUTE TO HOUSEHOLD DECISIONS, AND DEFEND HER RIGHTS.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: CAMPAIGNS ON SOCIAL MEDIA, PUBLISHING MONTHLY DIGITAL NEWSLETTERS, AND CONVENING SPECIAL EVENTS AND MEETINGS. IN ADDITION, THE PROGRAM PRODUCES MATERIALS AND PUBLISHES REPORTS THAT PROVIDE UPDATES AND IN-DEPTH ANALYSIS ON THE OPPORTUNITIES AND STRATEGIES FOR INCREASING POSITIVE OUTCOMES FOR WOMEN. THE PUBLICATIONS INCLUDE: ANNUAL REPORTS, COUNTRY BRIEFS, AND ISSUE PAPERS, IN ADDITION TO DIGITAL UPDATES ON THE WEBSITE. THROUGH ONLINE, OFFLINE, AND ENGAGEMENT ACTIVITIES, THE PROGRAM STRIVES TO INFORM AND EDUCATE THE PUBLIC AND CURRENT SUPPORTERS ABOUT THE IMPORTANT DEVELOPMENT GAINS AND PROGRESS THAT CAN BE ATTAINED

Name of the organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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BY INVESTING IN WOMEN. ENGAGING PROGRAM PARTICIPANTS AND GRADUATES TO SHARE THEIR STORIES, THE PROGRAM BRINGS INSPIRING EVIDENCE AND POWERFUL MESSAGES FROM WOMEN EMPOWERED TO IMPROVE THEIR LIVES, THEIR FAMILIES, AND THEIR COMMUNITIES. COLLECTIVELY, THE PROGRAM'S EFFORTS SEEK TO UNDERScore THE IMPORTANT ROLE OF HOLISTIC TRAINING PROGRAMS, INCREASE SUPPORT FOR INTERNATIONAL DEVELOPMENT APPROACHES THAT SERVE WOMEN, AND INCREASE AWARENESS ABOUT THE NEED TO ADOPT POLICIES THAT EMPOWER WOMEN IN THE REBUILDING OF COUNTRIES AND REGIONS IMPACTED BY WAR AND CONFLICT.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

AFGHANISTAN, CONGO, DEM REP, IRAQ, NIGERIA,
RWANDA, SOUTH SUDAN

FORM 990, PART VI, SECTION B, LINE 11B:

WOMEN FOR WOMEN HAS A FOUR-STEP REVIEW AND APPROVAL PROCESS. THE FIRST REVIEW IS PERFORMED BY FINANCE STAFF, FOLLOWED BY THE SENIOR MANAGEMENT TEAM INCLUDING CEO. ONCE THE FEDERAL FORM 990 IS APPROVED BY MANAGEMENT IT IS REVIEWED BY THE AUDIT COMMITTEE. WITH APPROVAL FROM THE AUDIT COMMITTEE THE FEDERAL FORM 990 IS SUBMITTED TO THE BOARD OF DIRECTORS FOR THEIR APPROVAL.

FORM 990, PART VI, SECTION B, LINE 12C:

WOMEN FOR WOMEN CONDUCTS AN ANNUAL SURVEY OF THE MEMBERS OF THE BOARD OF DIRECTORS TO DETERMINE IF A CONFLICT EXISTS. IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT EXISTS, IT WOULD TAKE STEPS TO LIMIT THE ACTIVITIES AND AUTHORITY OF THE DIRECTOR, OFFICER, OR EMPLOYEE BASED ON THE NATURE OF THE CONFLICT. TO INCREASE AWARENESS AND COMPLIANCE, WOMEN FOR

Name of the organization WOMEN FOR WOMEN INTERNATIONAL	Employer identification number 52-1838756
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WOMEN REQUIRES EMPLOYEES AND BOARD MEMBERS TO REVIEW AND SIGN THE CODE OF CONDUCT EACH YEAR.

FORM 990, PART VI, SECTION B, LINE 15:

WOMEN FOR WOMEN'S FINANCE COMMITTEE REVIEWS EXECUTIVE COMPENSATION. WOMEN FOR WOMEN THEN DETERMINES COMPARABLE MARKET RATES USING BENCHMARKED SALARY & BENEFITS DATA FOR SIMILAR NGO AND NON-PROFIT ORGANIZATIONS, REVIEW OF PUBLISHED COMPENSATION STUDIES, AND REVIEW OF SALARY HISTORIES FOR CANDIDATES WHO MEET THE STATED REQUIREMENTS. EVERY TWO YEARS WOMEN FOR WOMEN ENGAGES AN EXTERNAL CONSULTANT TO REVIEW SALARY RANGES FOR OFFICERS AND KEY EMPLOYEES.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK,AL,AR,AZ,CA,CO,CT,FL,GA,HI,IL,KS,KY,LA,MA,MD,ME,MI,MO,MS,NC,ND,NH,NJ,NM NY,OH,OK,PA,RI,SC,TN,UT,VA,WA,WI,WV,OR

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

COPY

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization **WOMEN FOR WOMEN INTERNATIONAL** Employer identification number **52-1838756**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
WFWI EMPOWERMENT CENTER, LLC 3411 SILVERSIDE ROAD, RODNEY BUILDING #104 WILMINGTON, DE 19810	MANAGE WFWI EMPOWERMENT CENTER IN RWANDA	DELAWARE	0.	0.	WFWI

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
WOMEN FOR WOMEN, UK 32-36 LOMAN STREET LONDON, UNITED KINGDOM SE1 OEH	EDUCATION	UNITED KINGDOM			WFWI	X	
WOMEN FOR WOMEN INTERNATIONAL DE GGMBH POSTSTRABE 6 HAMBURG, GERMANY 20354	EDUCATION	GERMANY			WFWI	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
WFVI AFGHANISTAN MICROFINANCE 2000 M STREET, NW, #200 WASHINGTON, DC 20036	MICROFINANCE	AFGHANISTAN	WFVI	C CORP	-3,767.	0.	96.00%		X

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) WOMEN FOR WOMEN, UK	C	3,117,830.	CASH
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Multiple horizontal lines for providing supplemental information.

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